

28. Request from the Health and Human Services Agency to authorize the submission of a grant application for the Homeless Housing, Assistance and Prevention Program Round 4 with California Interagency Council on Homelessness in an amount not yet determined by the state for Fiscal Years 2022/2023 through 2026/2027. Receive a presentation on the HHAP-4 Local Landscape Analysis, Outcome Goals and Strategies Achieving Goals. Authorize the Health & Human Services Director or Fiscal Director to serve as a Signatory for documents on behalf of Tulare County relating to the Homeless Housing, Assistance and Prevention Program Round 4.



Health & Human Services Agency

COUNTY OF TULARE AGENDA ITEM

BOARD OF SUPERVISORS

LARRY MICARI
District One

PETE VANDER POEL
District Two

AMY SHUKLIAN
District Three

EDDIE VALERO
District Four

DENNIS TOWNSEND
District Five

AGENDA DATE: November 8, 2022

Public Hearing Required	N/A
Scheduled Public Hearing w/Clerk	N/A
Published Notice Required	N/A
Advertised Published Notice	N/A
Meet & Confer Required	N/A
Budget Transfer (Aud 308) attached	N/A
Personnel Resolution attached	N/A
Agreement(s) attached	N/A

CONTACT PERSON: Noah Whitaker PHONE: 559-624-8432

SUBJECT: Authorize the submission of a grant application for the Homeless Housing, Assistance and Prevention Program Round 4

REQUEST(S):

That the Board of Supervisors:

1. Authorize the submission of a grant application for the Homeless Housing, Assistance and Prevention Program Round 4 with California Interagency Council on Homelessness in an amount not yet determined by the state for Fiscal Years 2022/2023 through 2026/2027.
2. Receive a presentation on the HHAP-4 Local Landscape Analysis, Outcome Goals and Strategies Achieving Goals.
3. Authorize the Health & Human Services Director or Fiscal Director to serve as a Signatory for documents on behalf of Tulare County relating to the Homeless Housing, Assistance and Prevention Program Round 4.

SUMMARY:

The Homeless Housing, Assistance and Prevention (HHAP) is a funding stream authorized by the California Legislature and has been released in four rounds. The HHAP grant that provides local jurisdictions, including federally recognized tribal governments, with flexible funding to continue efforts to end and prevent homelessness in their communities. Eligible applicants for this funding include large cities, counties, and Continuums of Care. Continuums are collections of smaller counties joined together by the state. The state has joined Tulare County with Kings County into the Kings/Tulare Continuum. The Tulare County Health & Human Services Agency has worked closely with representatives from the County of Kings, the Kings Tulare Homeless Alliance, the local Continuum of Care, in the development of this application and the associated

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outcome goals and strategies achieving goals. The previous funding rounds have been utilized to fund ongoing operating expenses at homeless housing sites including Project Roomkey and for the Homeless Multidisciplinary Team (MDT) street outreach activities associated with our goal of combatting homelessness in our community. Project Roomkey was a program instituted during the COVID-19 pandemic to provide quarantine rooms for those experiencing homelessness who either had COVID-19 or were at higher risk of death if they had contracted COVID-19. This program sunset in June 2022.

The County of Tulare did not receive a HHAP Round 1 allocation. There was no application for it done by the County. On November 13, 2020, the California Homeless Coordinating and Financing Council (HCFC) now titled the California Interagency Council on Homelessness (ICH) released Homeless Housing, Assistance and Prevention Round 2 (HHAP-2) grant program to support local homeless initiatives including Project Roomkey and Homekey. The County of Tulare received funds in the amount of \$406,102. On December 10, 2021 the HCFC/ICH released HHAP Round 3 and while the County of Tulare has been tentatively allocated \$1,137,086.44, we are still pending to receive an Agreement with the State to accept the funds On September 30, 2022, the ICH released the HHAP Round 4 Application, however, the state has not yet released funding allocations and the application deadline is November 29, 2022. All rounds of HHAP funding require a portion of funds be set aside to address youth homelessness. The HHAP-4 youth set aside allocation for the County of Tulare will be 10% of the total. Allocated funds and will be utilized to assist current foster and former foster youth.

The most recent Point-In-Time homeless census count took place in January 2022. Tulare and Kings counties are combined in the local Continuum of Care and the official count was 1,235 (1,297 in 2020) individuals experiencing homelessness. Of those counted, Tulare County accounted for 922 (992 in 2020) of those individuals. As funding is tied directly to Point-In-Time counts, it is anticipated that round 4 allocations will be decreased at a similar rate of the overall population decrease between 2020 and 2022.

The HHAP-4 funds will be utilized to support three main components of our current homeless strategy. First, HHAP-4 funds will provide sustainability for operations of our Project Homekey sites. Project Homekey expands available and affordable housing capacity for homeless individuals by converting motel rooms into permanent housing units. Second, these funds will support the Tulare County Health & Human Services Agency's Homeless MDT's work. The Homeless MDT team works directly with homeless residents within the County by linking them to existing homeless service providers as well as working with various local government jurisdictions on creating a safety net and coordinated plan regarding homelessness. Lastly, 10% of the funds will be used for programs designed to reduce and support our homeless current foster and former foster youth with the youth set-aside funds required by the funding allocations. The HHAP funds are crucial to the continued success of each of these efforts.

The Interagency Council on Homeless (ICH) has timeline requirements that are quicker than our local processes can accommodate. It is therefore requested the Tulare County Board of Supervisors sign the Authorized Signatory Form and designate HHSA Agency

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Director Donna Ortiz and Fiscal Director Robert Stewart as approved signatories. The form identifies authorized HHAP designees for Tulare County as a component of the final grant application and authorizes those designees to sign the Standard Agreement once the grant is allocated. HHSA will return to the Board of Supervisors once awarded to affirm any documents signed by the approved signatories, process an AUD308, and any additional actions necessary to secure this funding.

FISCAL IMPACT/FINANCING:

This grant is a 100% State grant funded with no local match is required. The State has not released the allocation amount to date. The AUD 308 will be completed upon receipt of the grant award and allocation amount. There will be no additional net County cost to the General Fund.

LINKAGE TO THE COUNTY OF TULARE STRATEGIC BUSINESS PLAN:

The County's five-year strategic plan includes the Quality-of-Life initiative to promote public health and welfare for all individuals in Tulare County. Furthermore, this action will help support all five goals of Pathway Home, the County's adopted strategic plan to address homelessness (Resolution No. 2020-0035).

ADMINISTRATIVE SIGN-OFF:

/s/Donna Ortiz
Donna Ortiz
Agency Director

Cc: County Administrative Office

Attachments:

Attachment A-Authorized Signatories Form

Attachment B- Presentation

Attachment C-Local Homeless Action Plan and Application Template

**BEFORE THE BOARD OF SUPERVISORS
COUNTY OF TULARE, STATE OF CALIFORNIA**

IN THE MATTER OF Authorize the)
submission of a grant application for the) Resolution No. 2022-1003
Homeless Housing, Assistance and)
Prevention Program Round 4)

UPON MOTION OF SUPERVISOR SHUKLIAN, SECONDED BY SUPERVISOR TOWNSEND, THE FOLLOWING WAS ADOPTED BY THE BOARD OF SUPERVISORS, AT AN OFFICIAL MEETING HELD NOVEMBER 8, 2022, BY THE FOLLOWING VOTE:

AYES: SUPERVISORS VANDER POEL, SHUKLIAN, VALERO AND TOWNSEND
NOES: NONE
ABSTAIN: NONE
ABSENT: SUPERVISOR MICARI



ATTEST: JASON T. BRITT
COUNTY ADMINISTRATIVE OFFICER/
CLERK, BOARD OF SUPERVISORS

BY: Jason T. Britt
Deputy Clerk

* * * * *

1. Authorized the submission of a grant application for the Homeless Housing, Assistance and Prevention Program Round 4 with California Interagency Council on Homelessness in an amount not yet determined by the state for Fiscal Years 2022/2023 through 2026/2027.
2. Received a presentation on the HHAP-4 Local Landscape Analysis, Outcome Goals and Strategies Achieving Goals.
3. Authorized the Health & Human Services Director or Fiscal Director to serve as a Signatory for documents on behalf of Tulare County relating to the Homeless Housing, Assistance and Prevention Program Round 4.

HHSA
11/8/2022
JJB



Application Number: _____

Application number will be sent as part of the confirmation email after submitting the electronic HHAP application.

**Homeless Housing, Assistance and Prevention Program (HHAP)
Authorized Signatories Form**

Date: **10/17/2022**

GRANTEE INFORMATION

Entity Name: **County of Tulare**

Authorized Representative: **Board of Supervisors Chair**

Form Instructions: Eligible applicants who may apply for HHAP program funds are the CoC, as identified by the United States Department of Housing and Urban Development (HUD), large cities (with a population of 300,000 or more), and counties. By signing and submitting this document, the authorized representative is certifying that the approved signatory(ies) below are authorized to sign the standard agreement and related documents on behalf of the specified Administrative Entity. Please attach this completed form with the rest of the required documents of the application. All required documents must be submitted in order for the application to be deemed complete.

In the space provided below, fill in the name, position/title and signature of all of the individuals who are authorized to sign all applicable HHAP documents in lieu of the authorized representative, including (but not limited to):

- 1) HHAP Standard Agreement
- 2) STD 204 form (for nongovernmental entities)
- 3) GovTIN form (for governmental entities)
- 4) Redirection of Funds (if applicable)

Number	Name of Approved Signatory	Position / Title	Signature
1	Donna Ortiz	Agency Director	
2	Rob Stewart	Fiscal Director	
3			

Note: This form must be updated by the Administrative Entity whenever the authorized representative or approved signatory changes. The updated information must include the name, position/title and signature of the newly approved signatory. Please forward supporting documentation noticing any official changes to the list of approved signatories to HCFC@BCSH.ca.gov. Supporting documentation must include the name and position/title of the individual authorized to legally bind the governing body to HHAP-related contracts and commitments. The supporting document does not need to be HHAP specific.

CERTIFICATION

I certify that the signature(s) above are of the individuals authorized to sign for all applicable documents for the HHAP grant cited above.

NOTE: Authorized Representative cannot be a person named as an approved signatory above.

Eduardo Valero

Name of Authorized Representative

Board of Supervisors Chair

Title

Signature of Authorized Representative

Date



**California
Interagency Council
on Homelessness**

LOCAL HOMELESSNESS ACTION PLAN AND APPLICATION TEMPLATE

HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM ROUND 4 (HHAP-4)

September 30, 2022

Purpose of this Template

The California Interagency Council on Homelessness (Cal ICH) is providing this Local Homelessness Action Plan and Application Template as optional for use by jurisdictions seeking the disbursement of remaining funding under Round 4 of the Homeless Housing, Assistance and Prevention Program (HHAP-4). This Template is intended to support the development and submission of information required for approval by Cal ICH as required in [AB 140 \(Health & Safety Code § 50218.6, et seq.\)](#), collectively referred to as a Local Homelessness Action Plan.

This Template is also intended to support the streamlined presentation of information required to be agendized at a local governing board meeting and available for public comment as stated in Health and Safety Code Section 50220.8(b)(4). Statute does not require local governing boards to take action on or formally adopt the agendized content, however, local governments may choose to do so. If the information in the section is a requirement to be agendized at a regular meeting by the governing body, including receiving public comment, that section is labeled "**AGENDIZE**".

▪ **PART I: LANDSCAPE ANALYSIS OF NEEDS, DEMOGRAPHICS, AND FUNDING**

This section provides a format for providing the following required information:

- (i) A **local landscape analysis** that assesses the current number of people experiencing homelessness and existing programs and funding which address homelessness.
- (ii) **Identification of the number of individuals and families served**, including demographic information and intervention types provided, and demographic subpopulations that are underserved relative to their proportion of individuals experiencing homelessness.
- (iii) **Identification of funds, currently being used, and budgeted to be used, to provide housing and homelessness-related services** to persons experiencing homelessness or at imminent risk of homelessness, how this funding serves subpopulations, and types of interventions funded.

▪ **PART II: OUTCOME GOALS AND STRATEGIES FOR ACHIEVING THOSE GOALS**

This section of the Template provides applicants with a format for providing Outcome Goals, and strategies for achieving those goals, across the following performance measures:

- Reducing the number of persons experiencing homelessness.
- Reducing the number of persons who become newly homeless each year.
- Increasing the number of people exiting homelessness into permanent housing.
- Reducing the length of time persons remain homeless.
- Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.
- Increasing successful placements from street outreach.
- Trackable data goals related to the Outcome Goals as they apply to underserved populations and populations disproportionately impacted by homelessness.

▪ **PART III: APPLICATION NARRATIVE RESPONSES**

This section includes the required narrative responses for the HHAP-3 application. These narrative responses are to provide additional information on regional coordination, capacity building, and equity related efforts in alignment with local action plan goals and strategies.

▪ **PART IV: HHAP 4 FUNDING PLAN AND STRATEGIC INTENT NARRATIVE**

This section provides a format for describing the specific allowable activities to be supported with HHAP-4 funds and for describing the strategic intent for investing HHAP-4 resources into those activities and the alignment of those investments with other funding investments.

APPLICANT INFORMATION

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation

This application represents an **individual** a **joint** application for HHAP-3 funding on behalf of the following eligible applicant jurisdiction(s):

Eligible Applicant Name
Tulare County
Choose an item.
Choose an item.
Choose an item.
Choose an item.
Choose an item.
Choose an item.

Funds awarded based on this application will be administered by the following **Administrative Entity**:

Administrative Entity Information	
Administrative Entity:	Tulare County Health & Human Services Agency
Contact Person:	Noah Whitaker
Title:	Homeless Initiatives Program Coordinator
Contact Phone Number:	(559) 624-7471
Contact Email Address:	nwhitake@tularecounty.ca.gov

Agreement to Participate in HDIS and HMIS [50220.8(b)(3)(C)]

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

PART I: LANDSCAPE ANALYSIS OF NEEDS, DEMOGRAPHICS, AND FUNDING (AGENDIZE)

A. Landscape Analysis of Needs and Demographics [50220.8(b)(1)(A)]

Please use **TABLE 1 in the HHAP-4 Data Tables Template** to provide key data regarding people experiencing homelessness in your jurisdiction. An example can be seen below.

The information provided in Table 1 should reflect the most current Point In Time Count data available or your most current and accurate way of estimating the number and demographics of people experiencing homelessness on the day that you are preparing the data, which could rely on utilizing: data from the Homeless Data Integration System (HDIS); point-in-time count (PIT) data; Continuum of Care Housing Inventory Count (HIC) data; longitudinal systems analysis (LSA); HUD's Stella tools; as well as any recently conducted local needs assessments, analyses, or other data sources.

TABLE 1 (EXAMPLE ONLY)

No changes from HHAP-3

	People Experiencing Homelessness	Source and Timeframe of Data
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	721	HUD 2020 PIT Count
# of People Who are Sheltered (ES, TH, SH)	202	HUD 2020 PIT Count
# of People Who are Unsheltered	519	HUD 2020 PIT Count

B. Landscape Analysis of People Being Served [50220.8(b)(1)(B)]

Please use **TABLE 2 in the HHAP-4 Data Tables Template** to report the number of individuals and families served. The data provided within Table 2 should represent **your most current and accurate way of estimating the annual number and demographics** of people participating within or being served by the different intervention types, including subpopulations that are underserved relative to their proportion of individuals experiencing homelessness in the jurisdiction. It is important to note that intervention types are not mutually exclusive, and individuals and households may be counted in multiple categories.

Grantees are encouraged to utilize existing documentation, including but not limited to: data from the Homeless Data Integration System (HDIS); point-in-time count (PIT) data; Continuum of Care Housing Inventory Count (HIC) data; longitudinal systems analysis (LSA); HUD’s Stella tools; as well as data from the CoC’s local HMIS and any recently conducted needs assessments, analyses, or other data sources. An example can be seen below.

Table 2 uses the following abbreviations:

- PSH – Permanent Supportive Housing
- RRH – Rapid Rehousing
- TH – Transitional Housing
- IH / ES – Interim Housing or Emergency Shelter
- DIV – Diversion Services and Assistance
- HP – Homelessness Prevention Services and Assistance
- O/R – Outreach and Engagement Services

TABLE 2 (EXAMPLE ONLY):
No changes from HHAP-3

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe Data
Household Composition									
# of Households without Children	216	1230	654	6746			6123		FY 2020-21 LSA
# of Households with At Least 1 Adult & 1 Child	55	61	125	324			485		FY 2020-21 LSA
# of Households with Only Children	19								FY 2020-21 LSA

C. Landscape Analysis of State, Federal, and Local Funding [50220.8(b)(1)(C)]

Please use **TABLE 3 in the HHAP-4 Data Tables Template** to identify and document all budgeted funds for homelessness-related services and housing opportunities. Please include state, federal and local funds for current and future fiscal years that are dedicated to homeless specific resources (e.g., CoC, ESG, HHAP). Also please include homelessness dedicated vouchers, including Housing Choice Vouchers (HCVs), Emergency Housing Vouchers (EHVs), Family Unification Program (FUP) or HUD-VA Supportive Housing (HUD-VASH) vouchers. For those fund sources supporting voucher-based programs, indicate your best estimate of the dollar value of those vouchers in your community rather than the number of vouchers. Please include resources related to affordable housing financing dedicated to homeless units, including Homekey, NPLH and any other homeless specific capital resources. Please exclude resources related to funds applied for but not awarded, and vouchers, capital awards, and any other resources not specifically dedicated to people experiencing homelessness in your community.

This information should not focus on funding only being expended directly alongside HHAP funding, but should document the full range of funding being used within your jurisdiction's efforts to prevent and end homelessness while identifying the housing and services programming that is supported with those funds.

The "Total Amount" should include the total funds invested into homelessness interventions from that source of funding in each of the designated fiscal year(s). For the current Fiscal Year only, please also select all intervention types that apply and provide a brief program description, indicating services provided and subpopulations served.

Applicants should add as many rows as necessary to identify and document the full range of funding being used within your jurisdiction's efforts to prevent and end homelessness. An example can be referenced below.

Table 3: Landscape Analysis of State, Federal, and Local Funding (EXAMPLE ONLY)
 REVISED

Funding Program <i>(choose from drop down options)</i>	Fiscal Year <i>(select all that apply)</i>	Total Amount Invested into Homelessness Interventions	# of Vouchers <i>(if applicable)</i>	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>	Brief Description of Programming and Services Provided	Populations Served <i>(please "X" the appropriate population[s])</i>				
Other (enter funding source under dotted line)	FY 2021-2022	\$ 20,000.00	n/a	Private Funder(s)	Outreach and Engagement	Funds support 0.25 FTE of an Outreach and Housing Navigation position.	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "X" all that apply)</i>		
	FY 2022-2023	\$ 20,000.00	n/a		People Exp Chronic Homelessness				Veterans	Parenting Youth	
		\$ -			People Exp Severe Mental Illness				People Exp HIV/AIDS	Children of Parenting Youth	
Local business grant		\$ -						People Exp Substance Abuse	Unaccompanied Youth	Other <i>(please enter here)</i>	

PART II: OUTCOME GOALS AND STRATEGIES FOR ACHIEVING THOSE GOALS (AGENDIZE)

HHAP-4 applicant jurisdictions are required to establish Outcome Goals for the progress that they will make in preventing and reducing homelessness over the three-year period of July 1, 2022 through June 30, 2025, informed by the findings from the local landscape analysis information completed above and the jurisdiction's base system performance measures from the 2021 calendar year data in the Homeless Data Integration System.

Please note that these Outcomes Goals are not intended to be related to HHAP-4-funded activities alone, but rather are intended to represent jurisdictional or system-wide goals for making progress on preventing and ending homelessness through the implementation of the full range of federal, state, and local funding sources and through many other kinds of strategies and activities.

HHAP-4 applicant jurisdictions must set goals for each of the following Outcome Goals:

- Reducing the number of persons experiencing homelessness.
- Reducing the number of persons who become newly homeless each year.
- Increasing the number of people exiting homelessness into permanent housing.
- Reducing the length of time persons remain homeless.
- Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.
- Increasing successful placements from street outreach.

Further, applicant jurisdictions are required to establish Homeless Management Information System trackable data goals related to each of the Outcome Goals as they apply to underserved populations and populations disproportionately impacted by homelessness.

Cal ICH will provide applicant jurisdictions with baseline data on each of these measures. Grantees, in partnership with Cal ICH, will develop outcome goals established from the baseline data provided. Information on how these outcomes are being measured will be provided with the baseline data. Cal ICH will also provide grantees with quarterly HDIS data in order to monitor progress on outcome goals.

A. Outcome Goals [50220.8(b)(2)(A)]

Please use **TABLE 4 in the HHAP-4 Data Tables Template** to develop outcome goals. An example has been provided below.

Note: For the **Goal Statement** applicants should **only change the information in brackets, do not change any other wording in the goal statement except the information in brackets.** Please use the **Goal Narrative** section to explain key factors that helped determine the Outcome Goals being set, especially if the goals being set are not aligned with the directional intent of the Outcome Goals, e.g., if the goal is to reduce the *rate of growth* in the number of people who become homeless for the first time rather than the actual number of people who become homeless for the first time.

Table 4: Outcome Goals (EXAMPLE ONLY)
REVISED

Outcome Goal #2: Reducing the number of persons who become homeless for the first time.			
Goal Statement: By the end of the performance period, HDIS data for the [name of CoC] will show [#] total people become homeless for the first time annually, representing [#] [fewer or more] people and a [%] [reduction or increase] from the baseline.			
Goal Narrative: [explain reasoning for setting this goal, especially if the goals being set are not aligned with the directional intent of the Outcome Goals]			
Baseline Data: Annual Estimate of # of people who become homeless for the first time	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become homeless for the time
2,250 people annually* <i>*Actual baseline to be provided by Cal ICH from HDIS: can use local data as placeholder in the meantime</i>	450 fewer people annually	20% reduction	1800 people annually
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:		
Analysis of local data shows that while Black people represent 10% of the population in our CoC's geographic area, Black people represent approximately 42% of individuals who become homeless for the first time each year and approximately 44% of families with children who become homeless for the first time each year have a Black head of household.	Reduce the number of Black individuals and families with children with Black heads of household who become homeless for the first time annually by 30%, exceeding our overall 20% reduction in the number of people who become homeless for the first time annually.		

B. Strategies for Achieving Outcome Goals

In this section, applicants must describe actionable strategies they will implement to meet the Outcome Goals identified above. Because individual strategies to address homelessness usually contribute to meeting more than one desired outcome, applicants are asked to identify the strategy and then to indicate all the outcome goals for which the strategy will help drive progress and to indicate if it will help drive progress on goals for underserved populations and populations disproportionately impacted by homelessness.

Please use TABLE 5 in the HHAP-3 Data Tables Template to document the strategies that will be implemented. An example has been provided below.

Applicants are expected to identify and describe local strategies that include but extend beyond the current and planned use of HHAP funding to be inclusive of, but not limited to, strategies for:

- Strategic uses of other sources of funding;
- Increasing investments into, or otherwise scaling up, specific interventions or program types;
- Strengthening the quality or performance of housing and/or services programs;
- Improving access to supportive services and/or physical health and behavioral health services;
- Expanding and strengthening cross-system partnerships and/or collaborative planning;
- Improving data quality, data systems, and/or data analyses to better inform decision-making;
- Building the capacity of homelessness response system to utilize resources, implement best practices, and/or achieve outcomes;
- Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements;
- Expanding and strengthening partnerships with people with lived expertise;
- Reaching underserved and historically marginalized communities and populations; and
- Other equity-focused strategies.

In describing these strategies, **applicants are strongly encouraged to use and/or adapt content from:**

- Current local strategic plans or actions plans for preventing and ending homelessness;
- Prior HHAP applications and reporting;
- Recent applications under HUD's Continuum of Care program; and/or
- Other relevant local policy documents or plans.

Table 5: Strategies to Achieve Outcome Goals (EXAMPLE ONLY)

REVISED

Strategy	Performance Measure to Be Impacted (Check all that apply)
Increasing investments into, or otherwise scaling up, specific interventions or program types	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Description	
Expand the supply of permanent supportive housing by utilizing funding from ABC Program to purchase and renovate 2 hotels to be operated as permanent supportive housing.	
Timeframe	
Be December 2023	
Entities with Lead Responsibilities	
XYZ Houg Agency County of XYZ	
Measurable Targets	
85 additional permanent supportive housing units occupied by December 2023	

PART III. NARRATIVE RESPONSES

In preparing these narrative responses, applicants are strongly encouraged to use and/or adapt content from: their current local strategic plans or actions plans for preventing and ending homelessness; prior HHAP applications and reporting; their most recent applications under HUD's Continuum of Care program; and/or other relevant local policy documents or plans.

1. [50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4.

Yes No Other (please explain [Click or tap here to enter text.](#))

2. [50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:

Public agencies (<i>governmental entities</i>)	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Private sector partners (<i>philanthropy, local businesses, CBOs etc</i>)	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Service providers (<i>direct service providers, outreach, shelter providers, etc</i>)	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Local governing boards	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
People with lived experience	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Other (please specify) Mental Health Board, Community Care Coalition, Task Force on Homelessness	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.

a. Please describe your most notable coordination and collaborative processes with these entities:

Representatives from Kings County Dept. of Human Services, Tulare County Health & Human Services, and the Kings Tulare Homeless Alliance met on a regular basis to review HHAP information and to plan. These efforts were publically discussed at the Tulare County Mental Health Board, the countywide Task Force on Homelessness, and the Community Care Coalition.

3. [50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is partnering or plans to use HHAP funding to increase partnership with:

People with lived experience	<input checked="" type="checkbox"/> Yes, formal partnering <input checked="" type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> Yes, informal partnering <input type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Social services (<i>CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc</i>)	<input checked="" type="checkbox"/> Yes, formal partnering <input checked="" type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> Yes, informal partnering <input type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Justice entities	<input checked="" type="checkbox"/> Yes, formal partnering <input checked="" type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> Yes, informal partnering <input type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Workforce system	<input checked="" type="checkbox"/> Yes, formal partnering <input checked="" type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> Yes, informal partnering <input type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Services for older adults	<input checked="" type="checkbox"/> Yes, formal partnering <input checked="" type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> Yes, informal partnering <input type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Services for people with disabilities	<input checked="" type="checkbox"/> Yes, formal partnering <input checked="" type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> Yes, informal partnering <input type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Child welfare system	<input checked="" type="checkbox"/> Yes, formal partnering <input checked="" type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> Yes, informal partnering <input type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Education system	<input checked="" type="checkbox"/> Yes, formal partnering <input checked="" type="checkbox"/> CURRENT	<input type="checkbox"/> Yes, informal partnering <input type="checkbox"/> CURRENT	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.

	<input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership		
Local Homeless Coordinated Entry System	<input checked="" type="checkbox"/> Yes, formal partnering <input checked="" type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> Yes, informal partnering <input type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Other (specify _____)	<input type="checkbox"/> Yes, formal partnering <input type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> Yes, informal partnering <input type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.

a. Please describe your most notable partnerships with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)

Tulare County Health & Human Services Agency operates a Multidisciplinary Team (MDT) with representatives from Human Services, Public Health, and Mental Health. The team is collocated in a Probation Department building titled “Connections” that contains multiple other gov and CBO enteties providing services from a single location. We partner extensively with other homeless services providers, city jurisdictions, street and traditional medicine, and other entities to address homelessness.

4. [50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is strengthening its partnership, strategies, and resources across:

Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	<input type="checkbox"/> Data Sharing Agreement Established	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Physical and behavioral health care systems and resources	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	<input type="checkbox"/> Data Sharing Agreement Established	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Public health system and resources	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	<input type="checkbox"/> Data Sharing Agreement Established	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.

a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.

The Tulare County Homeless MDT is currently processing policies and procedure under WIC 18999.9 to expand our MDT efforts to include additional service partners specifically around the utilization of a geographic information system (GIS). This should enable geo-targeted service delivery.

5. **[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.** *Note: These actions should be aligned with the equity-focused Outcome Goals and related strategies described in previous Parts, but should not need to be limited to those strategies.*

- Disaggregating administrative data for use in decision making processes
- Modifying procurement processes
- Ensuring those with lived experience have a role in program design, strategy development, and oversight
- Developing workgroups and hosting training related to advancing equity
- Other, please describe:

a. **Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.**

Our community recognizing a need to enhance housing opportunities for our native population. We added a voting member position for the Tule River Indian Reservation, presented our HHAP-3 Local Homeless Action Plan before their Tribal Council, and have been developing mutual response opportunities. We hope to continue to foster this relationship and have an impact on homelessness among this underserved population.

6. **[50220.8(b)(3)(G)] My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to homelessness from institutional settings in partnership with the following mainstream systems:**

Physical and behavioral health care systems and managed care plan organizations	<input type="checkbox"/> Yes, formal partnering	<input type="checkbox"/> Yes, informal partnering	<input type="checkbox"/> Yes, leveraging funding	<input checked="" type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Public health system	<input type="checkbox"/> Yes, formal partnering	<input type="checkbox"/> Yes, informal partnering	<input type="checkbox"/> Yes, leveraging funding	<input checked="" type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.

Criminal legal system and system for supporting re-entry from incarceration	<input type="checkbox"/> Yes, formal partnering	<input type="checkbox"/> Yes, informal partnering	<input type="checkbox"/> Yes, leveraging funding	<input checked="" type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Child welfare system	<input type="checkbox"/> Yes, formal partnering	<input type="checkbox"/> Yes, informal partnering	<input checked="" type="checkbox"/> Yes, leveraging funding	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Affordable housing funders and providers	<input type="checkbox"/> Yes, formal partnering	<input type="checkbox"/> Yes, informal partnering	<input type="checkbox"/> Yes, leveraging funding	<input checked="" type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Income support programs	<input type="checkbox"/> Yes, formal partnering	<input type="checkbox"/> Yes, informal partnering	<input type="checkbox"/> Yes, leveraging funding	<input checked="" type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Education system	<input type="checkbox"/> Yes, formal partnering	<input type="checkbox"/> Yes, informal partnering	<input type="checkbox"/> Yes, leveraging funding	<input checked="" type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Workforce and employment systems	<input type="checkbox"/> Yes, formal partnering	<input type="checkbox"/> Yes, informal partnering	<input type="checkbox"/> Yes, leveraging funding	<input checked="" type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Other (please specify) Click or tap here to enter text.	<input type="checkbox"/> Yes, formal partnering	<input type="checkbox"/> Yes, informal partnering	<input type="checkbox"/> Yes, leveraging funding	<input checked="" type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.

a) Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings.

Tulare County is targeting its Youth Set Aside allocation to provide housing and supportive services to Foster youth aged 18-24 to help prevent exits from Foster Care into homelessness. This partnership is being actively developed at the time of this HHAP-4 application and should leverage HHAP-2, HHAP-3, and HHAP-4 set aside dollars.

7. [50220.8(b)(3)(H)] Specific and quantifiable systems improvements that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

- (I)** Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.

We will continue to work with ICH/HCD identified technical assistance providers. Furthermore, we have Equity & Inclusion training and efforts provided within and across Tulare County Health & Human Services Agency. Additionally, we seek out training such as the Culture of Poverty Experience (COPE), to enhance our cultural humility and responsiveness. The Kings Tulare Homeless Alliance has hosted and will continue to host conversations on equity during membership meetings. Modifying our procurement process for service providers is far beyond the scope or authority of our homeless efforts to influence.

- (II) Strengthening the data quality of the recipient's Homeless Management Information System.

This is one of the funding priorities addressed in our Managed Care Plans' HHIP.

- (III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.

Tulare County Health & Human Services Agency administers the countywide Task Force on Homelessness and coordinates with numerous community providers to enhance access to services, identify need, and braid funding where programmatic goals align.

- (IV) Improving homeless point-in-time counts.

The Kings Tulare Homeless Alliance actively seeks to expand the number of organizations and volunteers who assist with PIT efforts.

- (V) Improving coordinated entry systems to strengthen or streamline processes, to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.

Through our Youth Set Aside planning efforts we are currently developing a system to identify and refer "aging out" foster youth or those aged 18-24 who are experiencing or at-risk for homelessness. The intent is to divert these individuals into supportive housing with additional supportive services. Partners will be required to utilize HMIS.

8. **Response to this question is for informational purposes only** – What **information, guidance, technical assistance, training, and/or alignment of resources and programs** should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing

towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

Information, Guidance, and Technical Assistance

- Facilitation of planning processes and collaborative approaches among cross-agency and community-level partners
- Technical assistance related to goal setting (generally)
- Technical assistance related to goal setting in underserved/disproportionately impacted populations
- Technical assistance related to achieving outcome goals
- Technical assistance on implementing performance-based contracting
- Trainings on topics of equity

Alignment of Resources and Programs

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:

State agencies can better communicate and coordinate to reduce the confusion, splitting, lack of awareness/information flow from numerous state entities that are trying to shift the needle of homelessness.

PART IV. HHAP-3 FUNDING PLANS AND STRATEGIC INTENT

In **TABLE 6 of the HHAP-4 Data Tables**, applicants will describe the activities they intend to support with HHAP-4 funds by providing a Funding Plan list and in **Table 7** will provide Demonstrated Need information when or Interim Housing will be supported with HHAP-4 funds. In each of these tables, applicants will include detailed information about all activities to be funded with their **entire HHAP-4 allocation** (initial and remainder disbursements combined).

1. **[50220.8(b)(3)(A)] Funding Plan Strategic Intent** - Enter your responses to this question in **Table 6** of the HHAP-4 Data Tables, adding rows as necessary.

For each of the Eligible Use Categories intended to be supported with HHAP-4 resources, please briefly describe:

- The activities to be supported with those resources, including the youth set-aside resources;
- How investing HHAP-4 resources into those activities represents a strategic use of HHAP-4 resources and will address needs and gaps within the jurisdiction's homelessness response system; and
- How decisions to invest HHAP-4 resources into those activities was informed by planned uses of other state, local, and/or federal funding sources within the jurisdiction (as documented in the Landscape Analysis within Part I).

NOTE: IF you are funding an Interim Housing activity with HHAP-4 funds (including existing interim housing), you must provide demonstrated need in **Table 7**.

Table 6: Funding Plan Strategic Intent (EXAMPLE ONLY)

REVISED

Eligible Use Category Intended to be Supported with HHAP-4	Approximate Percent of HHAP-4 Allocation to be Used on This Category (%)	% of this Eligible Use to be dedicated as part of the Youth Set Aside?	Activities to be Supported with HHAP-4	How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?	How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
1. Rapid rehousing	30%	3%	Fund 30 RRH slots		
3. Street outreach	10%	0%	Fund .25 FTE of a new outreach worker		
8. Interim sheltering (new and existing)	60%	7%	Add 30 permanent beds to existing shelter.		
Total:	100%	10%			

Table 7: Demonstrated Need (EXAMPLE ONLY)

Demonstrated Need	
# of available shelter beds	200
# of people experiencing unsheltered homelessness in the homeless point-in-time count	1000
Shelter vacancy rate (%) in the summer months	13%
Shelter vacancy rate (%) in the winter months	7%
% of exits from emergency shelters to permanent housing solutions	60%
Describe plan to connect residents to permanent housing.	
<p>The Emergency Shelter has partnered with the local NPLH project opening in October 2022 to move participants into permanent supportive housing as quickly as possible. In addition, the County and CoC have jointly funded a landlord engagement program that is building connections and making it easier to utilize a rapid rehousing model by moving emergency shelter residents into permanent housing.</p>	

2. [50220.8(b)(3)(A)] Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

- Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above).

The largest barrier in our current system is a lack of affordable housing. Our primary intent is to increase the available capacity of housing.

- Help address racial inequities and other inequities in the jurisdiction's homelessness response system.

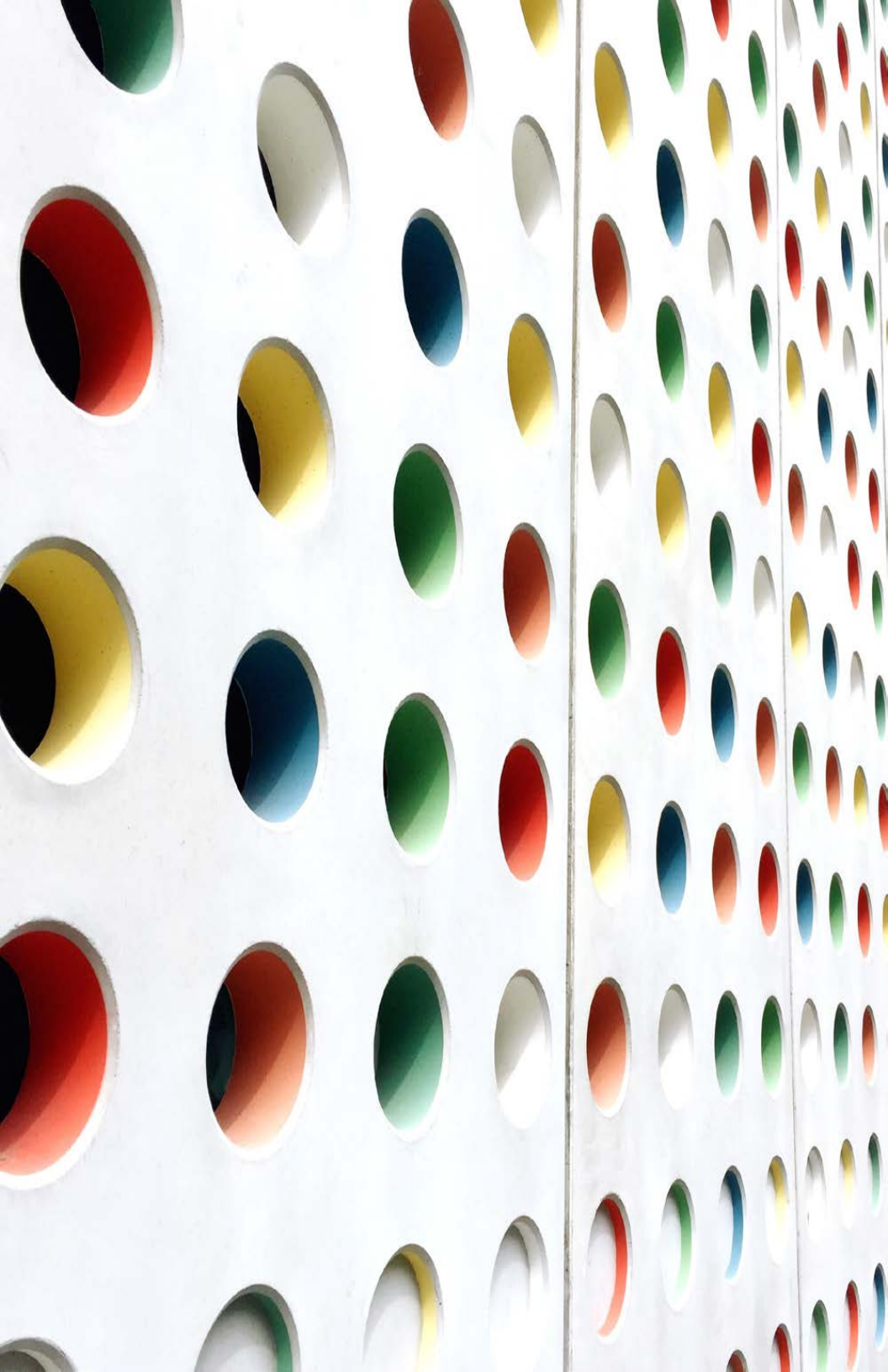
We are developing a relationship with our Federally recognized tribe via the Tule River Indian Reservation to work collaboratively to identify natives who are current unserved and bring them into the HMIS system.

- Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans.

Tulare County Health & Human Services Agency's Homeless MDT is housed within our Integrated Services division, which works across Human Services, Mental Health, and Public Health. This division has the lead on CalAIM efforts and works closely with the Managed care Plans.

- Support increased exits to permanent housing among people experiencing homelessness.

We must increase the housing inventory to accomplish this and that is our primary activity with HHAP funding.

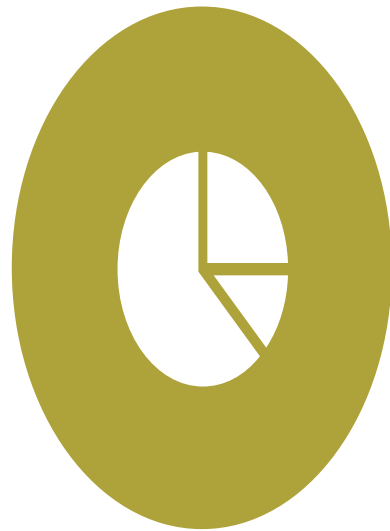


Homeless Housing, Assistance & Prevention

Round 4

OCT/NOV 2022

10k ft Overview



ALLOCATION UNKNOWN AT THIS TIME.

10% YOUTH SET ASIDE



APPLICATION SUBMITTED

TO HCD BY **NOV. 30**

Use of Funds

LOCAL HOMELESS ACTION PLAN

Eligible Use of Funds

HHAP funds are flexible and intended to be spent on services, interventions, and support that assists jurisdictions in meeting their goals.

- ❖ Funds can be spent on the following:
- ❖ Rapid Rehousing, including rental subsidies and incentives to landlords, such as security deposits and holding fees.
- ❖ **Operating Subsidies in new and existing affordable or supportive housing units, emergency shelters, and navigation centers.**
- ❖ Delivery of permanent housing and innovative housing solutions, such as hotel and motel conversions.

Eligible Use of Funds

- ❖ **Street Outreach to assist persons experiencing homelessness to access permanent housing and services.**
- ❖ Service Coordination, which may include access to workforce, education, training programs, or other services needed to promote housing stability in supportive housing.
- ❖ Systems Support for activities necessary to create regional partnerships and maintain a homeless services and housing delivery system, particularly for vulnerable populations.
- ❖ Prevention and shelter diversion to permanent housing, including rental subsidies.
- ❖ Interim shelter, limited to newly developed clinically enhanced congregate shelters, new or existing non-congregate shelters, and operations of existing navigation centers and shelters based on demonstrated need.

Tulare County Use of Funds

Table 6. Funding Plans

Eligible Use Category Intended to be Supported with HHAP-4	Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use (%)	Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)	Activities to be Supported with HHAP-4	How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?	How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
6. Delivery of permanent housing	67.5%	10%	Support HomeKey projects including but not limited to: Madson Gardens (50 doors), Sequoia Village (50 doors); Youth Set Aside: Foster Youth Program (4-12 youth)	We intend to utilize our HHAP funds to provide access to housing resources through supporting existing housing projects, projects under active development, and creating new housing opportunities.	All local jurisdictions recognize the need to expand access to critical housing resources. We meet monthly via a homeless task force to discuss funding opportunities, resources, needs, and local issues. We attempt to coordinate activities and braid funding where possible.
3. Street outreach	22.5%	0%	Funding of Tulare County Homeless MDT street outreach efforts including palliative items.	Street outreach can be challenging due to a host of factors such as lack of trust or fear of punishment. The Homeless MDT will build rapport with unhoused individuals through strategic engagement and outreach to build trust and rapport.	Street outreach services are typically linkage-based. The Homeless MDT seeks to bring direct services to encampments to assist with tasks such as obtain ID cards, applying for public benefits, check status, engaging in health care, etc.

System Performance Measures and Monitoring

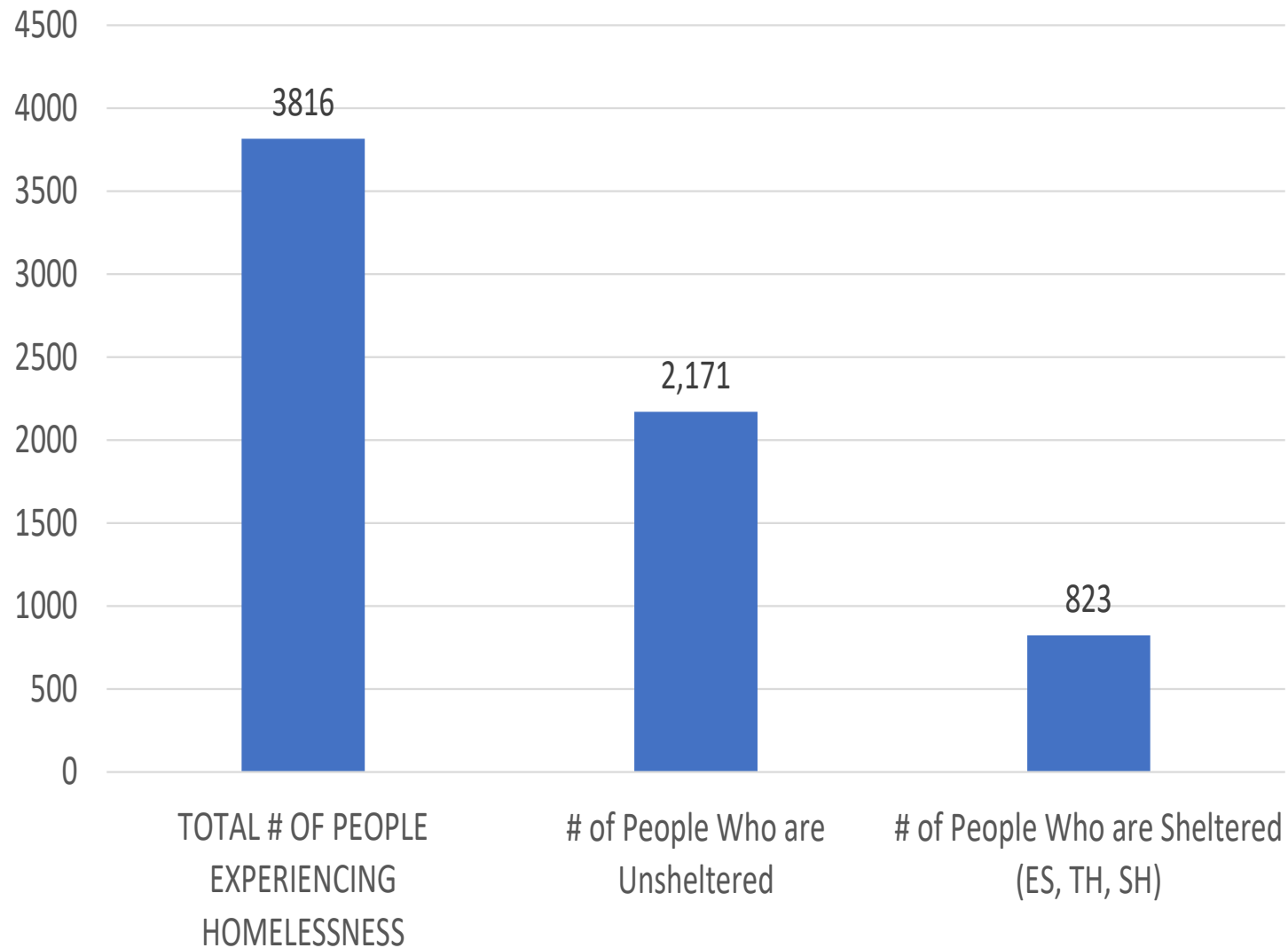
Cal-ICH will provide grantees with baseline numbers in each measure, pulled from the Homeless Data Integration System (HDIS). Grantees will establish goals for each system performance measure and will work towards meeting the goal in order to receive HHAP-4 bonus funding. In addition to setting goals, grantees are asked to create strategies to meet the established goals, which will be monitored by the Cal ICH staff.

Local Landscape Analysis

INFORMED BY THE HOMELESS MANAGEMENT INFORMATION SYSTEM (HMIS), HOMELESS DATA INFORMATION SYSTEM (HDIS), AND SELF-REPORT BY LOCAL JURISDICTIONS

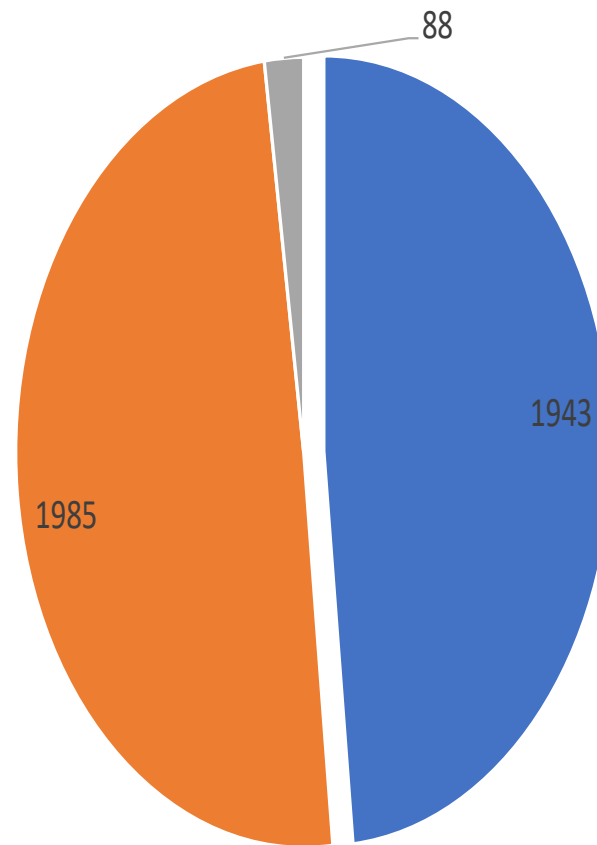
Needs and Demographics

Population and Living Situations



Needs and Demographics

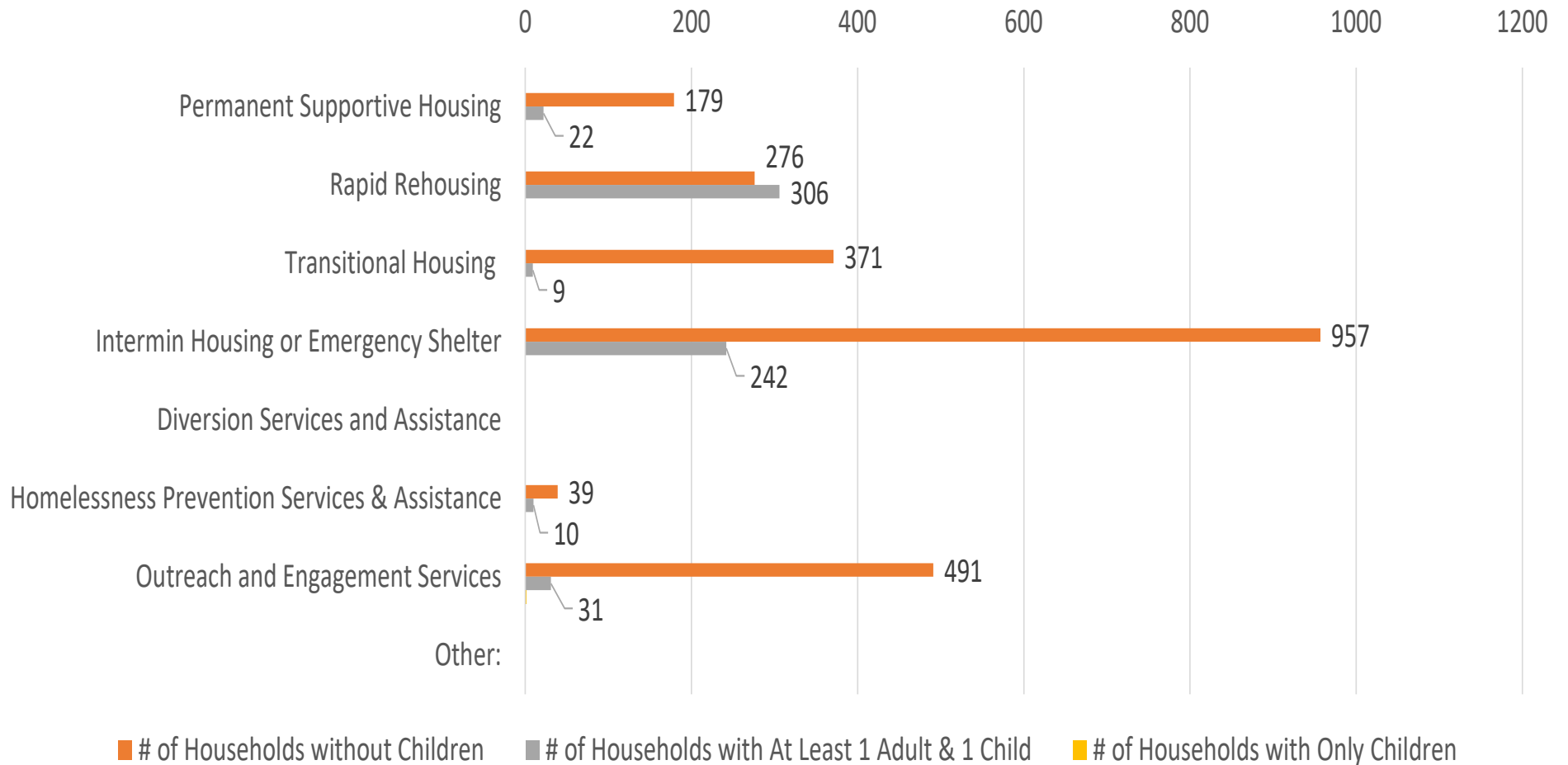
Household Composition



■ # of Households without Children ■ # of Households with At Least 1 Adult & 1 Child ■ # of Households with Only Children

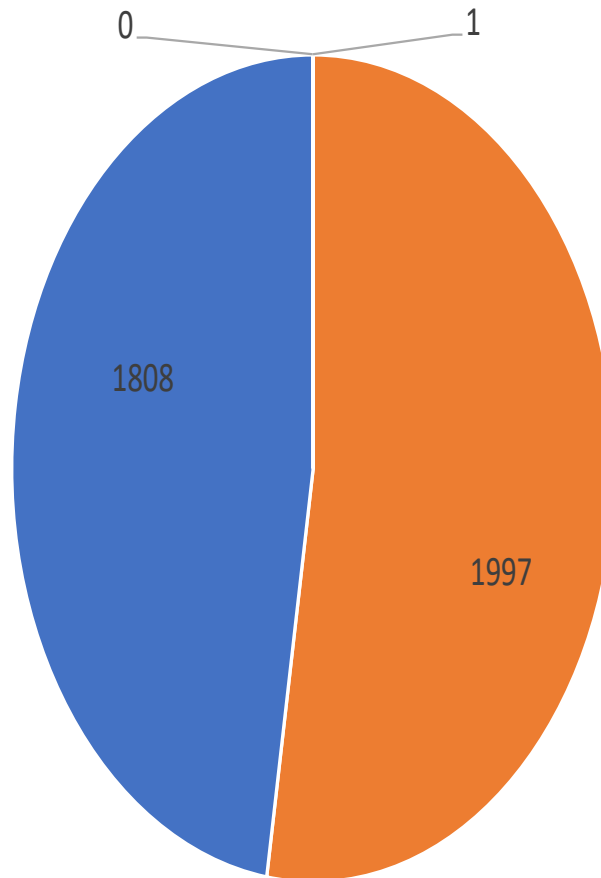
Services Provided

by Household Composition



Needs and Demographics

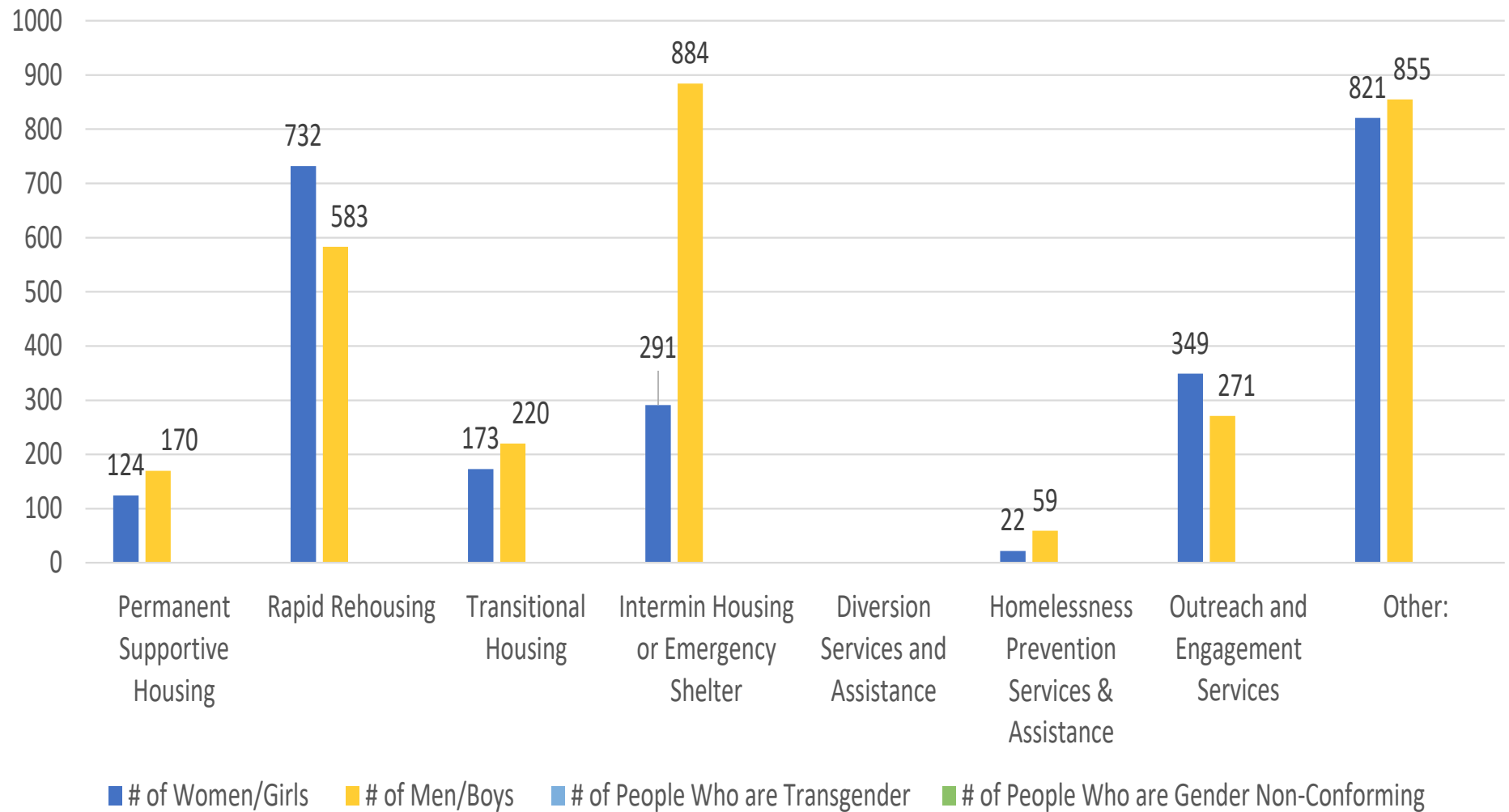
Gender Demographics



■ # of Women/Girls ■ # of Men/Boys ■ # of People Who are Transgender ■ # of People Who are Gender Non-Conforming

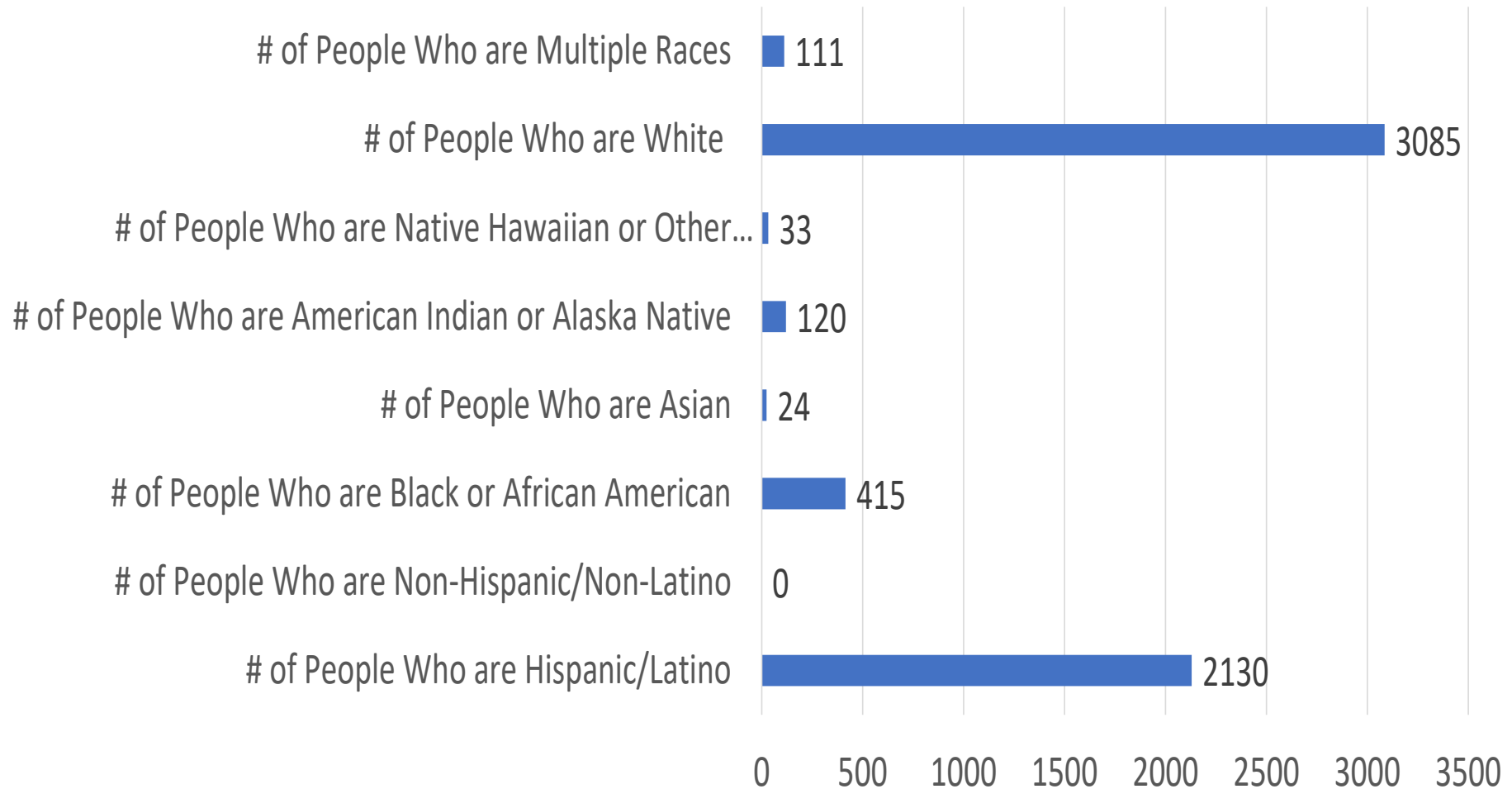
Services Provided

by Gender



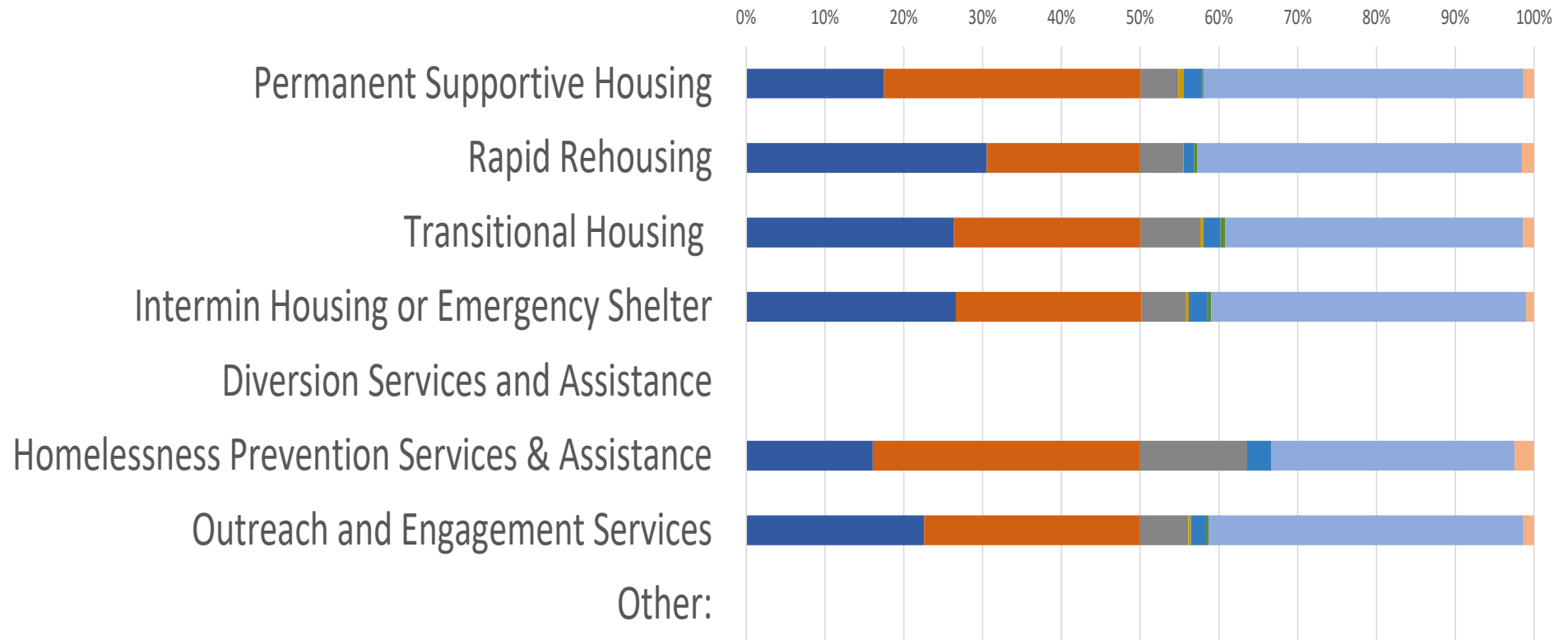
Needs and Demographics

Ethnicity and Race Demographics



Services Provided

By Race & Ethnicity



■ # of People Who are Hispanic/Latino

■ # of People Who are Black or African American

■ # of People Who are American Indian or Alaska Native

■ # of People Who are White

■ # of People Who are Non-Hispanic/Non-Latino

■ # of People Who are Asian

■ # of People Who are Native Hawaiian or Other Pacific Islander

■ # of People Who are Multiple Races

State, Federal and Local Funding

Funding Program <i>(choose from drop down options)</i>	Total Amount Invested into Homelessness Interventions	Funding Source*
Community Development Block Grant (CDBG) - via HUD	\$ 10,000	Federal Agency
Community Development Block Grant (CDBG) - via HUD	\$ 30,000	Federal Agency
Permanent Local Housing Allocation Plan (PLHA) - via HCD	\$ 2,056,524	State Agency
City of Porterville General Fund	\$ 15,000	Local Agency
City of Porterville ARPA Funding	\$ 250,000	Local Agency
City of Porterville General Fund	\$ 150,000	Local Agency
Emergency Solutions Grants - CV (ESG-CV) - via HUD	\$ 551,676	State Agency
Project Roomkey and Rehousing - via CDSS	\$ 990,666	State Agency
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	\$ 406,102	State Agency
City of Porterville ARPA Funding	\$ 2,210,000	Federal Agency
SAMHSA-TIEH	\$ 1,477,801	Federal Agency
SAMSHA-PATH	\$ 628,773	Federal Agency
MHSA CSS	\$ 10,400,000	State Agency
No Place Like Home (NPLH) - via HCD	\$ 19,925,411	State Agency
No Place Like Home (NPLH) - via HCD	\$ 10,746,935	State Agency
Community Development Block Grant (CDBG) - via HUD	\$ 551,676	State Agency
Project Roomkey and Rehousing - via CDSS	\$ 990,666	State Agency
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	\$ 406,102	State Agency

State, Federal and Local Funding

Funding Program <i>(choose from drop down options)</i>	Total Amount Invested into Homelessness Interventions	Funding Source*
City of Tulare ARPA Funding	\$ 236,600	Federal Agency
Community Development Block Grant (CDBG) - via HUD	\$ 1,560,000	State Agency
Encampment Resolution Funding - via Cal ICH	\$ 300,000	State Agency
HOME Program - via HCD	\$ 2,000,000	Federal Agency
City of Tulare ARPA Funding	\$ 745,000	State Agency
City of Tulare ARPA Funding	\$ 725,000	Local Agency
City of Tulare ARPA Funding	\$ 1,500,000	State Agency
Emergency Solutions Grants - CV (ESG-CV) - via HUD	\$ 551,676	State Agency
Project Roomkey and Rehousing - via CDSS	\$ 990,666	State Agency
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	\$ 406,102	State Agency
City of Visalia ARPA Funding	\$ 2,210,000	Federal Agency
Community Development Block Grant (CDBG) - via HUD	\$ 2,245,205	Federal Agency
HOME Program - via HUD	\$ 3,376,752	Federal Agency
HOME - American Rescue Plan Program (HOME-ARP) - via HUD	\$ 1,840,059	Federal Agency
Permanent Local Housing Allocation (PLHA) - via HCD	\$ 1,611,297	State Agency
Low and Moderate Income Housing Asset Fund	\$ 250,000	Local Agency
Emergency Solutions Grants - CV (ESG-CV) - via HUD	\$ 551,676	State Agency
Project Roomkey and Rehousing - via CDSS	\$ 990,666	State Agency
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	\$ 406,102	State Agency

State, Federal and Local Funding

Funding Program <i>(choose from drop down options)</i>	Total Amount Invested into Homelessness Interventions	Funding Source*
HHSA Human Services ARPA Funding	\$ 2,210,000	State Agency
CalWORKs Housing Support Program (HSP) - via CDSS	\$ 7,277,779	Federal Agency
Bringing Families Home (BFH) - via CDSS	\$ 1,515,836	State Agency
Housing and Disability Advocacy Program (HDAP) - via CDSS	\$ 1,997,414	State Agency
Home Safe - via CDSS	\$ 1,301,780	State Agency
21-PLHA-17151 – County on behalf of City of Exeter	\$ 586,917	State Agency
21-PLHACOM-17070	\$ 2,684,326	State Agency
20-PLAH-15205	\$ 3,501,506	State Agency
20-CDBG-CV1-00040	\$ 1,090,166	State Agency
Community Development Block Grant - CV (CDBG-CV) - via HCD	\$ 1,883,674	State Agency
20-CDBG-CV2/3-00160	\$ 309,860	Federal Agency
Total	\$ 100,863,393	

Outcome Goals & Strategies

STATE GOALS WITH A LOCAL FOCUS

System Goals

- 1a:** Reducing the number of persons experiencing homelessness.
- 1b:** Reducing the number of persons experiencing homelessness on a daily basis
- 2:** Reducing the number of persons who become homeless for the first time.
- 3:** Increasing the number of people exiting homelessness into permanent housing.
- 4:** Reducing the length of time persons remain homeless.
- 5:** Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- 6:** Increasing successful placements from street outreach.

System Goals and Strategies

1a: Reducing the number of persons experiencing homelessness.

Baseline: 3,816 people accessing services

Projection: 381.6 more people

Target: 4197.60 more people or a 10% increase

Example strategy: Move referred clients into new housing projects including Project Homekey (PHK) (Sequoia Village, Madson, Sunrise, and Triangle Courtyard), Finca Serena, and other Permanent Supportive Housing projects when construction has been completed.

System Goals and Strategies

1b: Reducing the number of persons experiencing homelessness on a daily basis

Baseline: 823 people

Projection: 164.6 people

Target: 987.6 more people or a 20% increase

Example strategy: Utilize our Landlord Relations Specialist to recruit new property owners to lease to clients and strategize new landlord incentives.

System Goals and Strategies

2: Reducing the number of persons who become homeless for the first time.

Baseline: 2,115 people

Projection: 232.7 more people

Target: 2347.7 more people or a 11% increase

Example strategy: Identify community partners that work to prevent homelessness and schedule trainings to inform stakeholders about available resources (ex: eviction prevention, tenants rights, etc.)

System Goals and Strategies

3: Increasing the number of people exiting homelessness into permanent housing.

Baseline: 751 exits

Projection: 210.3 exits

Target: 540.7 exits or a 28% decrease

Example strategy: Utilize the increase in vouchers and rental assistance (Encampment Resolution Funding, Emergency Housing Vouchers, and Mainstream Vouchers) in partnership with the anticipated new units (Project Homekey, Finca Serena, etc.) to exit people from homelessness into permanent housing.

System Goals and Strategies

4: Reducing the length of time persons remain homeless.

Baseline: 131 days

Projection: 21 days

Target: 152 days or a 16% increase

Example strategy: Reinstate drop-in events that were previously paused due to the COVID-19 pandemic. Local Initiatives Navigation Centers (LINC) are drop-in events in our major cities that connect people experiencing homelessness with multiple resources and service providers in one centralized location.

System Goals and Strategies

5: Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

Baseline: 7% of people return to homelessness after exiting

Projection: 3% Increase

Target: 10% of people return to homelessness after exiting

Example strategy: Partner with medical care providers (Anthem Blue Cross and HealthNet) who are utilizing Housing and Homelessness incentive Program (HHIP) to address social determinants of health. Funds will be used to assist people experiencing homelessness obtain and remain housed.

System Goals and Strategies

6: Increasing successful placements from street outreach.

Baseline: 103 placements

Projection: 27% decrease

Target: 75.2 placements

Example strategies: Utilize new funding sources to increase the number of outreach staff working with people experiencing homelessness.

Discussion